AGENDA

April 26, 2021
4:00 PM

1. Roll Call

2. Public Comment  Persons wishing to address the Board on District-related matters not on this Agenda may speak for up to two minutes; comments on Agenda items shall be heard during that item for up to two minutes.

3. Action to Set the Agenda and Approve the Consent Agenda
   A. Approve the Minutes of the March 22, 2021 District Board Meeting

4. Regular Business
   A. Adopt Resolution 2021-04-26 approving and adopting the Plans and Specifications for the Bayfront Canal and Atherton Channel Flood Protection and Ecosystem Restoration Project
   B. Authorize the Chief Executive Officer to execute Agreement 2021-04-26-GRC with Granite Rock Company to construct the Bayfront Canal and Atherton Channel Flood Protection and Ecosystem Restoration Project
   C. Update on the activities of the Board of Directors Strategic Planning Committee

5. Chair’s Report*
   A. Appointment of CEO Performance Review Committee

6. CEO’s Report*

7. Board Member Reports and Items for a Future Agenda*

8. Adjournment

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OneShoreline’s first construction project:
Bayfront Canal and Atherton Channel Flood Protection and Ecosystem Restoration Project

- Funding from 3 cities, County, and State
- Land Easements among OneShoreline, 2 cities, County, Cargill, plus land agreements with USFWS and Caltrans
- Permits: USACE, USFWS, NMFS, CDFW, RWQCB, BCDC
Agenda item 4A – Resolution 2021-04-26 approving and adopting the Plans and Specifications for the Bayfront Canal and Atherton Channel Project

- Bid date extended four days
- Capped the costs of handling excavated soils
- Added final environmental permits and details regarding work windows

Agenda item 4B

Authorize the CEO to execute Agreement 2021-04-26-GRC with Granite Rock Company to construct the Bayfront Canal and Atherton Channel Project

- Dec. 21, 2020: District releases Request for Qual. to pre-qualify potential construction contractors
- Feb. 22, 2021: Board authorizes finalization and advertisement of construction bid documents
- March 1: Ten construction firms were pre-qualified to bid on the Plans and Specifications
- March 11: Bid Documents advertised to Pre-Qualified Contractors
- March 29: Mandatory on-site pre-bid mtg. (7 attended); April 6: Addendum to Bid Docs
- April 12: Bids due and opened; April 16: Bid Protest deadline passes
- April 26: Proposed Award to responsive low bidder, Granite Rock Company
- Week of May 3: Planned pre-construction meeting
Bid Summary of the Bayfront Canal and Atherton Channel Project

Record of Bid Opening:  
- Granite Rock Company  
  $6,864,983  
- Gordon N. Ball, Inc.  
  $8,502,180  
- Disney Construction:  
  $8,555,410  
- McGuire and Hester:  
  $9,111,993  
- Teichert Construction:  
  $9,226,880

The District determined the pre-qualified low bidder to be responsive. This contractor has expressed excitement to get started and is experienced managing similar projects.

The Project’s Bid Documents (Plans, Specifications, draft land access agreements, final environmental regulatory permits) are available on the Project webpage:

https://oneshoreline.org/projects/bayfront-atherton-flood-protection/

Can the project afford the low bid by Granite Rock Company?

- The Granite Rock Company contract has a not-to-exceed amount of $6,864,983.
- The MOU approved by the District Board in Nov. 2020, and then signed the District, County, cities of Menlo Park, Redwood City, and Atherton to complete design, permitting, construction, mitigation, and operations & maintenance for 5 years assumed the following costs:

<table>
<thead>
<tr>
<th>Cost Category</th>
<th>Assumed in 2020 MOU</th>
<th>Current Cost</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>$6,690,000</td>
<td>$6,864,983</td>
<td>– $174,983</td>
</tr>
<tr>
<td>Construction management</td>
<td>$1,000,000</td>
<td>$797,809</td>
<td>$202,191</td>
</tr>
<tr>
<td>Consultant costs to date ($140K) &amp; during construction ($80K)</td>
<td>$700,000</td>
<td>$220,000</td>
<td>– $192,792</td>
</tr>
<tr>
<td>Contingency</td>
<td>$700,000</td>
<td>$507,208</td>
<td>– $192,792</td>
</tr>
<tr>
<td>O&amp;M for 5 years</td>
<td>$200,000</td>
<td>$200,000</td>
<td>$0</td>
</tr>
<tr>
<td>Total costs</td>
<td>$8,590,000</td>
<td>$8,590,000</td>
<td>$0</td>
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</tbody>
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Agenda item 4C
Update on the activities of the Board of Directors Strategic Planning Committee

- Committee began meeting in early October 2020, to develop a long-term stable source of funds for District operations, as well as project funding support.
- The first few meetings covered potential governance structures to lead one of the following funding options presented to the Committee.

<table>
<thead>
<tr>
<th>Federal Funding</th>
<th>Enhanced Infrastructure Financing District</th>
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<tbody>
<tr>
<td>State Funding</td>
<td>Geologic Hazard Abatement District</td>
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<tr>
<td>Property Tax Increase</td>
<td>Stormwater credit trading market*</td>
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<tr>
<td>General Tax Increase</td>
<td>Stormwater in-lieu fee program*</td>
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<tr>
<td>Special Assessment District</td>
<td>Stormwater Utility Rate Increase</td>
</tr>
<tr>
<td>Community Facilities District</td>
<td>Replace NFIP with lower-cost flood insurance</td>
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<tr>
<td>Special Parcel Tax (District initiated)</td>
<td>Insurance surcharge*</td>
</tr>
<tr>
<td>Special Parcel Tax (Voter initiated)</td>
<td>Community Infrastructure Resilience Authority</td>
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<tr>
<td>Utility Rate Increase</td>
<td>Resilience Bonds</td>
</tr>
<tr>
<td>Gas Tax</td>
<td>Nonprofit</td>
</tr>
<tr>
<td>Highway/Bridge Toll/Airport</td>
<td>Private Philanthropy</td>
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<tr>
<td>Climate Resilience Citizens’ Initiative*</td>
<td>Private Investors</td>
</tr>
<tr>
<td>Development Impact Fees</td>
<td>Corporate Sustainability</td>
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<tr>
<td></td>
<td>Suing fossil fuel industry</td>
</tr>
</tbody>
</table>

While many funding options provide project funding, only one provides long-term stable yet flexible funding for projects and for operations -- the parcel tax.

We examined the costs, risks, and timelines associated with various ballot measures.

To protect against the greatest climate change threats to this county, the Committee focused on building resilience to climate-driven wildfires, sea level rise, coastal erosion, and flooding.
Agenda item 4C
Update on the activities of the Board of Directors Strategic Planning Committee

• The Committee closely examined several parcel tax scenarios.

• Polling is beginning this week to test a few of these scenarios and public perceptions of this issue so that we may solidify potential ballot language.

• We will receive the results of the polling in two weeks and will discuss this with the Board so that we may decide whether to develop additional language for a ballot measure and move forward with a campaign.

• Depending on how and when it is placed on a ballot (if it is), this may need to move forward this summer.

Agenda item 6 - CEO’s Report

• Outreach:
  ➢ April 28 Conversation with Kevin (Mullin) – Collaborating to Address Climate Change: https://a22.asmdc.org/event/20210428-conversation-kevin-collaborating-address-climate-change
  ➢ April 29 LWV - EPA, MP, South RWC – register at OneShoreline.org/lwv_forums
  ➢ June 3 LWV - Countywide – wildfire

• Grant application to Cal OES this week to protect Redwood Shores from SLR
• State and federal update: Climate Resilience Bond, Biden Infrastructure Plan